

Project Title	2023/24			2024/25			2025/26			Total		
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SEN Expansion	5,896	5,896	0	0	0	0	0	0	0	5,896	5,896	0
Secondary Expansion	0	0	0	9,071	9,071	0	0	0	0	9,071	9,071	0
Schools Capital Maintenance	2,000	2,000	0	0	0	0	0	0	0	2,000	2,000	0
Total Schools	7,896	7,896	0	9,071	9,071	0	0	0	0	16,968	16,968	0
Total People's Directorate	7,896	7,896	0	9,071	9,071	0	0	0	0	16,968	16,968	0
Environment:												
Parks Infrastructure On-going programme to address historic under-investment and responsive only maintenance regimes to parks infrastructure; to address areas of deterioration and improve existing facilities and provide safe access for users.	350	0	350	350	0	350	350	0	350	1,050	0	1,050
CA Site Infrastructure On-going maintenance programme to the Civic Amenity site to ensure it provides a safe and secure environment in which to operate its business and continue to meet the needs of staff and users.	75	0	75	75	0	75	75	0	75	225	0	225
Highways Programme To deliver the highways programme of investment and undertake essential structural maintenance to the highway asset.	5,500	0	5,500	6,000	0	6,000	6,000	0	6,000	17,500	0	17,500

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Wealdstone Future High Street Fund (FHSF): An in principle offer of £7.449m has been secured from the MHCLG for a number of capital projects in the town centre. Confirmation of funding will be received by the council in March 2021. The funding will be used to deliver various infrastructure investments. PCII match funding of	3,209	3,209	0	0	0	0	0	0	0	3,209	3,209	0
Vehicle Procurement Vehicles replacement programme The proposed capital investment assumes vehicles are replaced on a like for like basis (i.e. primarily diesel fuel). Should a decision on alternative fuel vehicles be made, the cost would be considerably more. A wider discussion is required to develop a Fleet Strategy to contribute towards carbon neutrality targets and how the costs of decarbonising the fleet can be funded.	2,731	0	2,731	2,086	0	2,086	214	0	214	5,031	0	5,031
Climate Emergency - Energy emissions reduction measures	500	500	0	500	500	0	500	500	0	1,500	1,500	0
Breakspear Crematorium - Replacement of 3 cremators The facility is shared between Harrow and Hillington, with Harrow owning 1/3rd of the share. The existing cremators are reaching the end of useful life and will require replacement. Harrow will be responsible for 1/3rd of the investment cost.	0	0	0	700	0	700	0	0	0	700	0	700
Total Environment	17,056	5,600	11,456	12,902	2,391	10,511	11,330	2,391	8,939	41,288	10,382	30,906
Inclusive Economy, Leisure & Culture												
Leisure and Libraries Capital Infrastructure Targeted investment to improve the infrastructure of the Council's leisure and library facilities.	150	0	150	150	0	150	150	0	150	450	0	450

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Harrow Arts Centre & Headstone Manor Capital Infrastructure Replacement of roof tiles at Rayners Building to meet H&S issues; replacement of cast iron guttering for some parts of the existing buildings to ensure that buildings remains water-tight; and repairs/replacement of external railings, fencing etc.	20	0	20	20	0	20	60	0	60	100	0	100
Harrow High Street Fund To improve cycling and walking infrastructure and high street improvement works. £3.65m to be funded from BCIL.	0	0	0	0	0	0	0	0	0	0	0	0
UK Shared Prosperity Fund (UKSPF) The UK Shared Prosperity Fund (UKSPF), managed by the GLA, provides funding – a mix of capital and revenue - directly to London boroughs to deliver projects under the Communities and Place and Supporting Local Business Themes. The capital allocation for Harrow is £720k over 3 years. This is profiled as £517k in 23/24 and £203k in 24/25.	437	437	0	144	144	0	0	0	0	581	581	0
Leisure Centre Infrastructure Condition Surveys of the 3 leisure facilities (Harrow Leisure Centre, Hatch End Swimming Pool, and Bannister Sports Centre) were undertaken in 2022. The works are either health and safety related or operationally required - a failure to undertake the works will impact the sites ability to open.												
1. Harrow Leisure Centre	2,047	0	2,047	0	0	0	126	0	126	2,173	0	2,173
2. Hatch End Swimming Pool	650	0	650	0	0	0	40	0	40	690	0	690

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3. Bannister Sports Centre	258	0	258	13	0	13	0	0	0	271	0	271
Total Inclusive Economy, Leisure & Culture	3,562	437	3,125	327	144	183	376	0	376	4,265	581	3,684
Regeneration & Development:												
High Priority Planned Works - Corporate Sites To continue the programme of investment to undertake essential improvements across the Corporate Estate to ensure that properties in a safe and appropriate condition and comply with appropriate statutory, regulatory and corporate standards.	650	0	650	650	0	650	650	0	650	1,950	0	1,950
Green Grid Programme - BCIL funded Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	150	150	0	150	150	0	150	150	0	450	450	0
	0	0	0	0	0	0	0	0	0	0	0	0
Neighbourhood CIL funded projects	500	500	0	500	500	0	500	500	0	1,500	1,500	0
Borough CIL funded projects - subject to business cases	1,000	1,000	0	1,000	1,000	0	1,000	1,000	0	3,000	3,000	0
Investment in 3 core sites	1,915	0	1,915	0	0	0	0	0	0	1,915	0	1,915
Biodiversity Net Gains in Harrow - BCIL funded Strategic use of Council land to facilitate sustainable development, enhance green infrastructure, improve residents' wellbeing and support nature's recovery. Invest in the up-front creation of habitat banks, against which developer's statutory biodiversity net gain (BNG) obligations and local plan Environmental Gain obligations may be set.	300	300	0	275	275	0	250	250	0	825	825	0

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Total Regeneration & Development	4,515	1,950	2,565	2,575	1,925	650	2,550	1,900	650	9,640	5,775	3,865
Housing General Fund:												
Disabled Facilities Grant	1,722	1,722	0	1,722	1,722	0	1,722	1,722	0	5,165	5,165	0
Empty Property Grant -	120	0	120	120	0	120	0	0	0	240	0	240
Property Acquisition Programme - 2021/22 onwards assume 15 x £396k ea, round up to £5.950k p.a based on empirical purchase profile Financing : Can no longer use RTB 1-4-1 receipts due to changes in legislation.	5,950	0	5,950	0	0	0	0	0	0	5,950	0	5,950
Total Housing General Fund	7,792	1,722	6,070	1,842	1,722	120	1,722	1,722	0	11,355	5,165	6,190
Total Place Directorate	32,925	9,709	23,216	17,646	6,182	11,464	15,978	6,013	9,965	66,548	21,903	44,645
Total General Fund	43,171	17,605	25,566	28,767	15,253	13,514	18,978	6,013	12,965	90,915	38,870	52,045
Housing Revenue Account												
Planned Investment Programme	10,073	9,221	852	10,073	10,073	0	10,073	9,273	800	30,219	28,567	1,652
Grange Farm phase 2	2,356	756	1,600	13,496	4,427	9,069	18,348	0	18,348	34,201	5,184	29,017
Grange Farm phase 3	212	0	212	0	0	0	0	0	0	212	0	212
Grange Farm Infrastructure and Costs	2,615	0	2,615	0	0	0	0	0	0	2,615	0	2,615
Building Council Homes For Londoners'	13,546	3,006	10,540	3,643	1,917	1,726	0	0	0	17,189	4,923	12,266
Housing IT-Phase 2	600	600	0	0	0	0	0	0	0	600	600	0
Homes for Harrow-phase2	1,079	308	771	15,986	9,783	6,203	25,738	7,145	18,593	42,803	17,235	25,568
Total HRA	30,483	13,891	16,591	43,198	26,200	16,998	54,160	16,418	37,742	127,840	56,509	71,331
Total General Fund + HRA	73,653	31,496	42,157	71,965	41,453	30,512	73,137	22,430	50,707	218,755	95,379	123,376